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Interim Report Quarter 3, 2023



This presentation may contain forward-looking statements. Such statements are based on our current expectations and are subject to certain risks and uncertainties that could negatively affect our business. Please read our most recent annual and sustainability report for a better understanding of these risks and uncertainties.





Every day our brands care for the hygiene and health of a billion people across 150 countries















Three Attractive Business Areas



Holistic health and medical solutions along the continuum of care



Personal and home hygiene for all stages of life



Hygiene management solutions for a broad set of commercial applications

Key Highlights Q3 2023

Strong profitable growth with significant improvement in all business areas

Progress on key priorities 2023

On path to deliver on our financial targets

Strategic review progressing according to plan





Financial Summary

Q3 2023 vs Q3 2022

Net Sales

SEK 43,516m +8.5% Sales Growth¹⁾

+4.6% Organic: +3.8% Adjusted EBITA²⁾

SEK 5,313m +78%

Adjusted EBITA Margin²⁾

12.2% +470bps Adjusted ROCE²⁾

14.6% +620bps Adjusted Earnings per Share³⁾

SEK 4.90 74%

³⁾ Excluding items affecting comparability and amortization of acquisition-related intangible assets

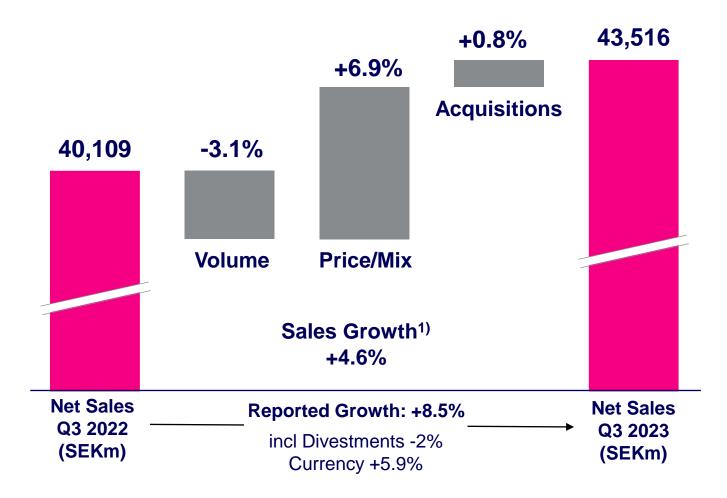




¹⁾ Including organic sales growth and acquisitions

²⁾ Excluding items affecting comparability

Strong Sales Growth



Higher prices +5.9%

Better mix +1%

High growth in Knix

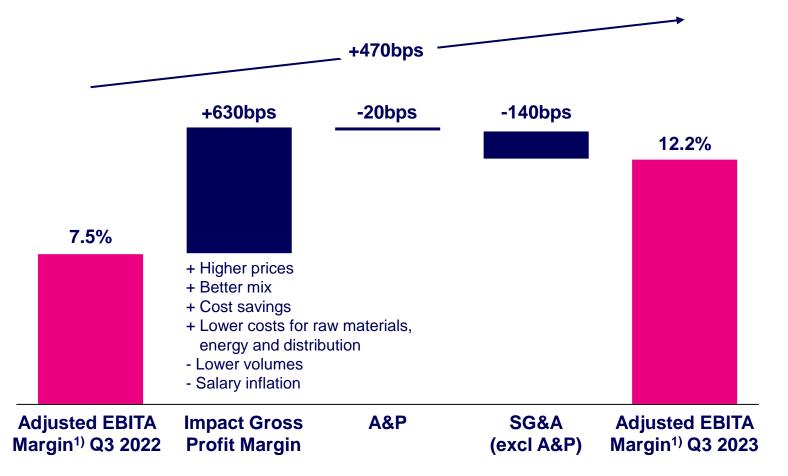
October 26, 2023

¹⁾ Including organic sales growth and acquisitions



Restructuring in
Professional Hygiene and
deliberate exits of contracts
with insufficient profitability in
Incontinence Products
Health Care and Baby Care
had a negative impact on
volumes growth with approx.
2%

Higher Adjusted EBITA Margin



Adjusted EBITA margin growth driven by higher prices, better mix and cost savings as well as lower costs for raw material, energy and distribution

A&P higher due to marketing investments

SG&A higher due to salary inflation

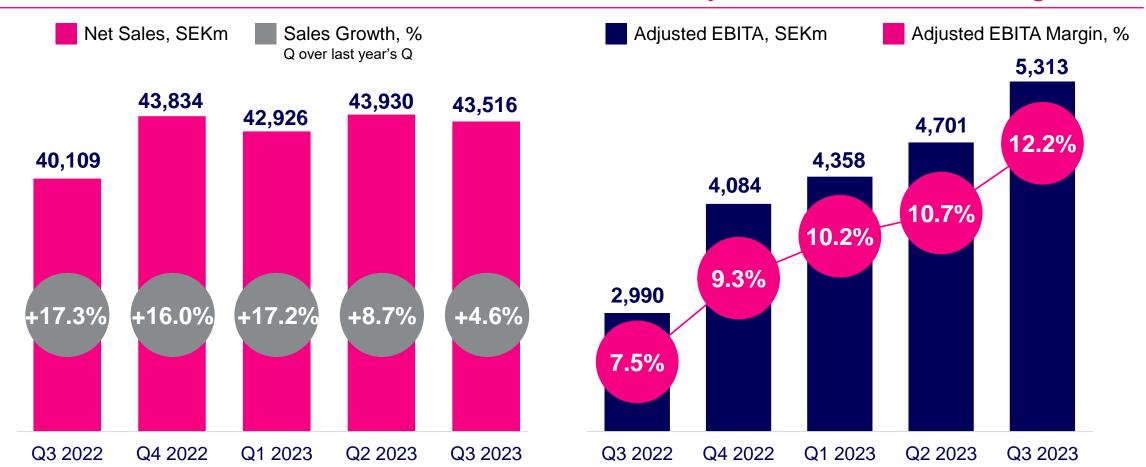
1) Excluding items affecting comparability



Strong Development of Sales and Profits

Net Sales and Sales Growth¹⁾

Adjusted EBITA and EBITA margin²⁾



¹⁾ Including organic sales growth and acquisitions

²⁾ Excluding items affecting comparability



Interim Report Q3 2023 October 26, 2023









Actimove°

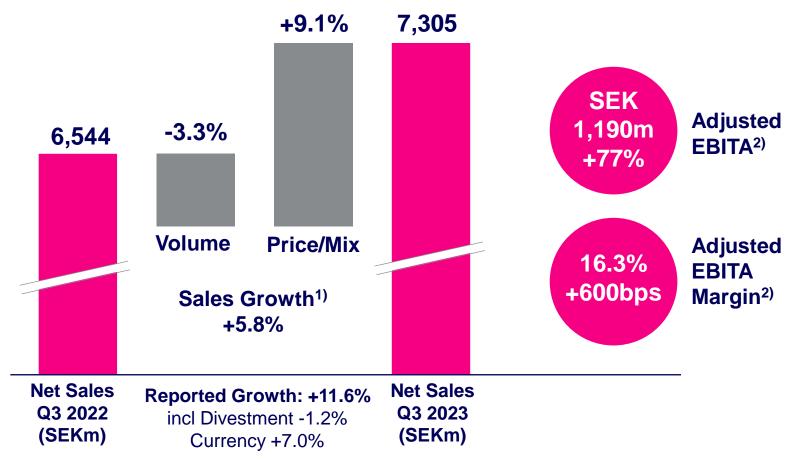




Hydr\dota\fera\congre

Delta-Cast®

Health & Medical – Strong Sales Growth and Margin Development



Lower volumes related to exits of contracts with inadequate profitability

Medical Solutions +6.6%

Strong growth in Wound Care and Compression Therapy

Significantly higher adjusted EBITA and adjusted EBITA margin

- Higher prices and better mix
- Cost savings
- Lower costs for raw materials, energy and distribution
- Higher SG&A

²⁾ Excluding items affecting comparability



Incontinence Products Health Care +5.2%

¹⁾ Including organic sales growth and acquisitions

















knix **Modibodi**°

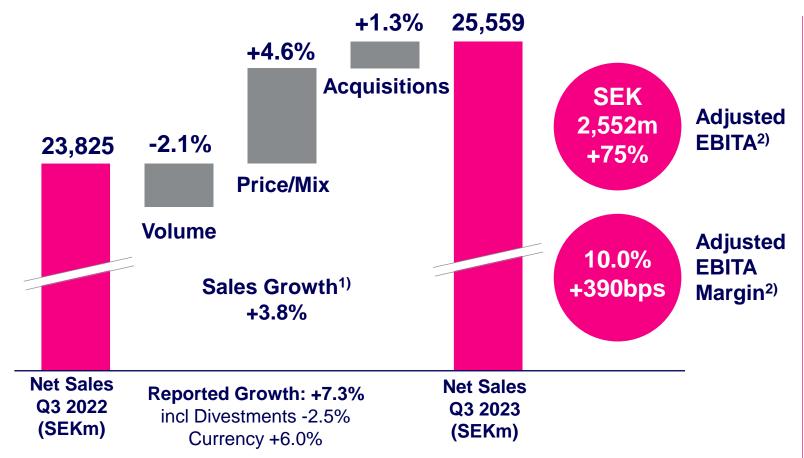








Consumer Goods – Strong Growth in High Margin Categories



Higher volumes, higher prices and better mix

Baby Care -5.6% & Consumer Tissue +0.6%

Focus on profitable growth and margins

Significantly higher adjusted EBITA and adjusted EBITA margin

- Higher prices and better mix
- Cost savings
- Lower costs for raw materials, energy and distribution
- Higher SG&A

²⁾ Excluding items affecting comparability



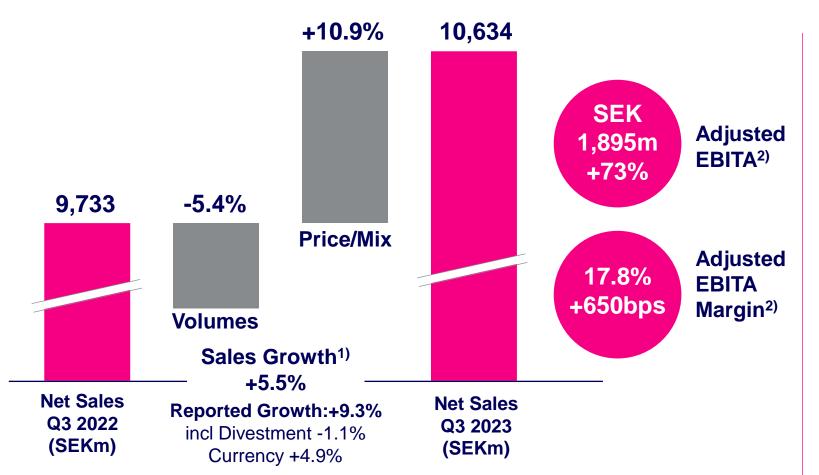
Incontinence Products Retail +14.9% & Feminine Care +9.1%

¹⁾ Including organic sales growth and acquisitions





Professional Hygiene – Good Top-line Growth and Significant Margin Improvement



Lower volumes due to focus on profitable growth and restructuring in USA and Europe

Significantly higher adjusted EBITA and adjusted EBITA margin

- Higher prices and better mix
- Cost savings
- Lower costs for raw materials, energy and distribution
- Higher SG&A

Excluding items affecting comparability



¹⁾ Including organic sales growth and acquisitions

Progress on Key Priorities









Price Management

+5.9% in Price

Strong price effect this quarter while still successfully protecting our #1 and #2 positions

Innovation & Brands

+1% in Mix

Growth in high margin product segments and important product launches

This quarter, products were launched under the brands TENA, JOBST, Actimove, Tempo and Plenty











Cost Efficiency

SEK 224m

generated from cost savings in Q3

Examples:

- Raw material rationalization
- Fiber mix
- Sourcing negotiations
- E-save

Growth in Fastest Growing Categories and Channels

Inco Retail +15%
Feminine Care +9%
Knix +15%
Compression +12%
Hydrofera +20%

E-commerce

14% of net sales Q3 2023

Leading in Sustainability

Q3 initiatives:

Recycled waste as raw material in Hondouville, France

Green electricity generation in Suameer, Netherlands

Full list of ESG targets and initiatives on website

Value Creating Innovations for Customers and Consumers

PRODUCTS
HEALTH CARE





TENA SmartCare Identifi™ Sensor Wear Flex

MEDICAL SOLUTIONS







JOBST UltraSheer and JOBST Opaque .IOBST® Confidence

Actimove°



Actimove® Sports Edition
Plus Sizes

CONSUMER TISSUE





Tempo Natural Skin Balance





Plenty® Everyday



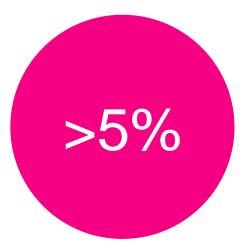




Clear Long-term Financial Targets and Capital Allocation Priorities

Annual sales growth¹⁾

Average sales growth +6.6% 2015-9M 2023



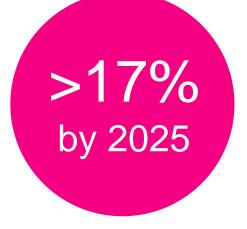
Capital structure

Baa1 long-term rating from Moody's and BBB+ from S&P

Maintain solid investment grade rating

Adjusted return on capital employed²⁾

Adjusted ROCE has increased from 8.4% Q3 2022 to 14.6% in Q3 2023



Dividend

Dividend policy aiming for stable and rising dividends

Dividend +26% 2018-2022

Long-term stable and rising dividends

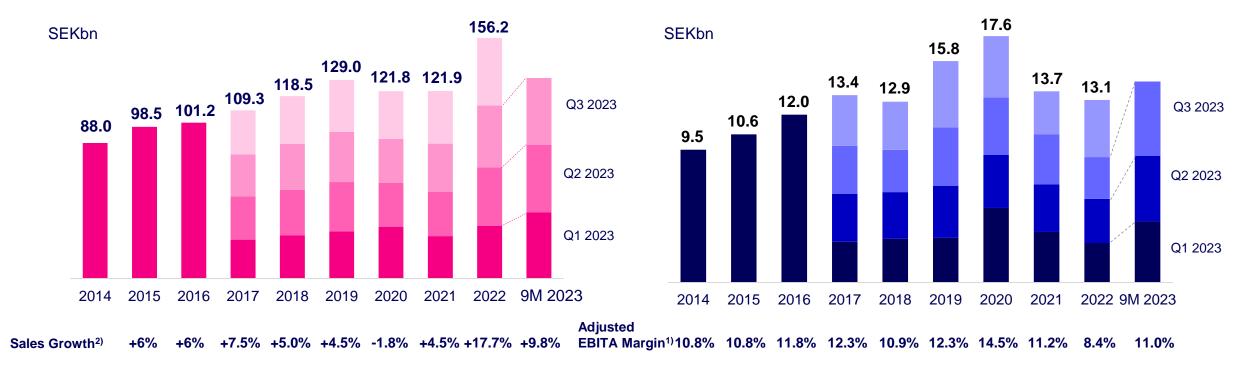
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¹⁾ Including organic sales growth and acquisitions

Back To Strong Sales and Profit Trajectory

Net Sales Adjusted EBITA¹⁾



¹⁾ Excluding items affecting comparability

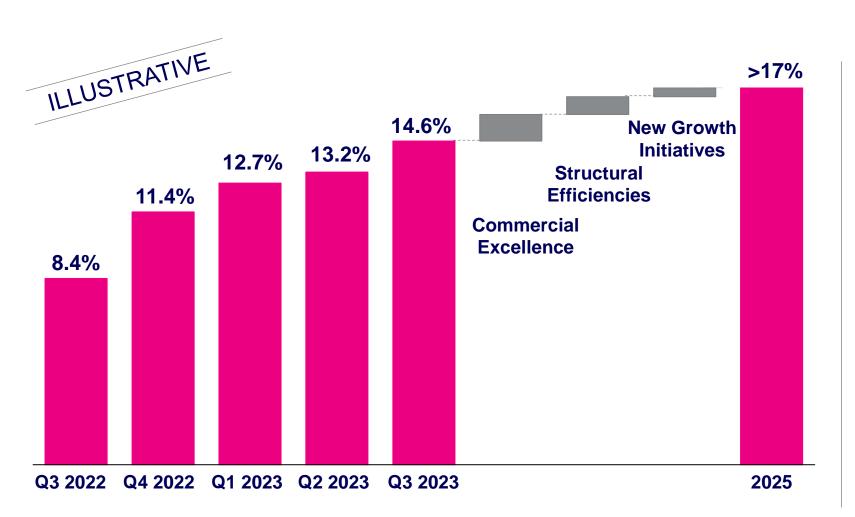
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Roadmap to Adjusted ROCE >17%



Commercial Excellence

Innovation & brand building Sustainable solutions Market share gains Price management Profitable growth

Structural Efficiencies

Efficiency
Service excellence
Digitalization
SG&A
Continuous improvement

New Growth Initiatives

Adjacent categories New digital models Expand into new categories





















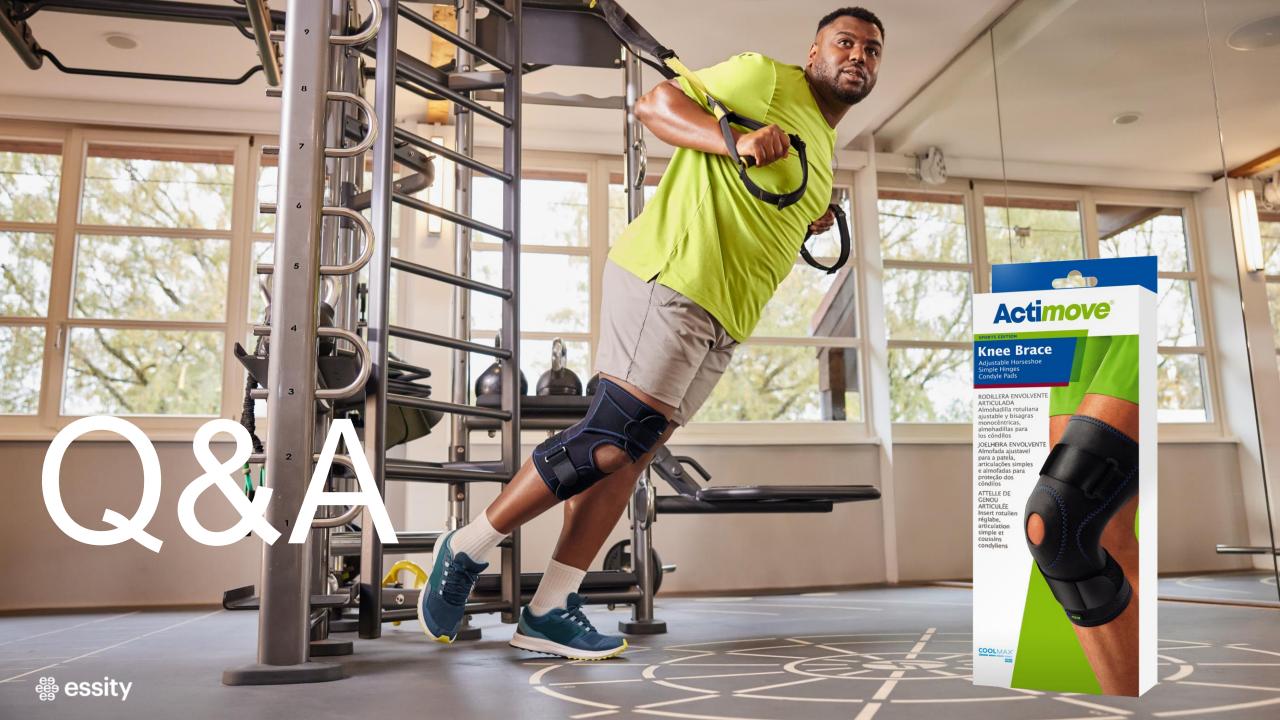












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